

cess solutions, and more. The Tools & Outdoor segment (85% of '23 sales) is comprised of the Power Tools Group, Hand Tools, Ac-6830.9 cessories & Storage, and Outdoor Power Equipment businesses. 2405.2 The Industrial division (15%) is comprised of the Engineered 887 6 1999.5 5292.3

employees. Officers & directors own 1.0% of common; The Vanguard Group, 12.2%; T. Rowe Price, Inc., 11.2% (3/24 Proxy). President and CEO: Donald Allan, Jr. Incorporated: CT. Address: 1000 Stanley Drive, New Britain, CT 06053. Telephone: 860-225-5111. Internet: www.stanleyblackanddecker.com.

**ANNUAL RATES** Past Est'd '21-'23 Past 5 Yrs. 4.5% -4.5% -5.5% 10 Yrs. of change (per sh) to '27-'29 4.5% .5% 1.0% Sales "Cash Flow" 10.0% 11.0% 3.0% 4.0% Earnings Dividends Book Value 6.5% 4.0%

7974.7

2344.4

2104 1

2120.7

6569.2

**Current Assets** 

Accts Payable Debt Due

Current Liab.

7017.3

2298.9 1072.9

2511.4

5883.2

Cal- endar			ALES (\$ m Sep.Per	ill.) <sup>A</sup> Dec.Per	Full Year
2021	3803	3880	3865	4068	15617
2022	4448	4393	4119	3986	16947
2023	3931	4158	3953	3736	15781
2024	3869	4024	3751	3571	15215
2025	3800	4000	4000	3950	15750
Cal-	Cal- EARNINGS PER SHARE AB				
endar	Mar.Per	Jun.Per	Sep.Per	Dec.Per	Full Year
2021	3.13	3.08	2.77	2.14	10.85
2022	2.10	1.77	.76	d.10	4.53
2023	d.41	d.11	1.05	.92	1.45
2024	.56	1.09	1.22	1.28	4.15
2025	1.20	1.30	1.55	1.55	5.60
Cal-	QUARTERLY DIVIDENDS PAID C=				Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2020	.69	.69	.70	.70	2.78
2021	.70	.70	.79	.79	2.98
2022	.79	.79	.80	.80	3.18
2023	.80	.80	.81	.81	3.22
2024	.81	.81	.82	.82	

Stanley Black & Decker likely posted a strong bottom-line turnaround in the recently completed year. In the September interim, the company posted earnings of \$1.22 a share, two cents higher than our estimate and a 16% improvement on the year-ago result, on a 5% drop in sales, with price increases (+1%) offset by volume (-3%), currency (-1%), and the Infrastructure business divestiture (-2%). As has been the case of late, Stanley Black & Decker's fortunes continue to feel the effects of a challenging macroeconomic environment, which has tempered consumer demand. Nevertheless, adjusted gross margin was up 290 basis points versus the prior year. As a result, we remain confident that the company ended 2024 with earnings of about \$4.15 a share, and we look for a strong year-over-year bottomline improvement this year.

Yet, investors do not seem enthused by the company's prospects. Indeed, SWK stock has tumbled about 24% in value since our early October review. versus a 1% uptick in the S&P 500 Index over the same period.

The company's global cost-reduction

program continues to bear fruit. Stanley Black & Decker is focused on a series of initiatives that are expected to generate \$1.5 billion of pre-tax run-rate cost savings by the end of the recently completed year, with \$2 billion in such savings expected by the end of 2025. We look for a lion's share of the savings to be delivered through a supply chain transformation that leverstrategic sourcing, consolidates facilities and optimizes the company's distribution network, and reduces the complexity of the product portfolio.

Stanley Black & Decker stock has slipped a notch in Timeliness since our early October review. Based on recent price and earnings momentum, the issue is now ranked to underperform the broader market averages over the next six to 12 months.

Investors with a long-term bent may wish to consider staking a position here. Given the aforementioned drop in its value, the equity now offers above-average capital appreciation potential three to five years hence. The strong dividend yield only sweetens the pot.

Kenneth A. Nugent January 3, 2025

(A) Year ends on Saturday closest to Dec. 31st (B) Based on diluted shares. Quarterly EPS may not sum due to rounding. Excludes non-Year ends on Saturday closest to Dec. 31st

(\$2.64). Next earnings report due Feb. 5th. **(C)** \$11945.5 mill., \$77.67 a share. **(E)** In millions. Div'd. historically paid in late March, June, Sept., and Dec. Dividend reinvestment plan recurring gains/(losses): '08, 51¢; '09, 34¢; '10, | available. (D) Includes intangibles. At 12/31/23:

Company's Financial Strength Stock's Price Stability 50 Price Growth Persistence 30 **Earnings Predictability** 30